

Form No. INC-33

e-MOA (e-Memorandum of Association)

[Pursuant to Schedule I (see Sections 4 and 5) to the Companies Act, 2013]



Form language

English

Hindi

Refer instruction kit for filing the form.

All fields marked in * are mandatory

* Table applicable to company as notified under schedule I of the Companies Act, 2013

A - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY SHARES

(A - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY SHARES

B - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY GUARANTEE AND NOT HAVING A SHARE CAPITAL

C - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY GUARANTEE AND HAVING A SHARE CAPITAL

D - MEMORANDUM OF ASSOCIATION OF AN UNLIMITED COMPANY AND NOT HAVING SHARE CAPITAL

E - MEMORANDUM OF ASSOCIATION OF AN UNLIMITED COMPANY AND HAVING SHARE CAPITAL)

Table A/B/C/D/E

1 The name of the company is

AFCOM HOLDINGS LIMITED

2 The registered office of the company will be situated in the State of

Tamil Nadu

3 (a) The objects to be pursued by the company on its incorporation are:

1. To establish, organize, manage, run, charter, conduct, contract, develop, handle, own and operate all types of aircrafts, air buses, aeroplanes, sea planes, flying boats, hover crafts, helicopters, and other crafts used in air transport for the carriage of passengers, goods, mails and other items on all routes and lines on national & international level, subject to the laws in force and to act as commission agents, booking agents, indenting agents, travel agents, fleet owners, garage owners, service station owners, cargo superintendents, cargo owners, loading and unloading contractors, couriers, liasioners, charters, package tour operators, and to do all incidental acts and things necessary for the attainment of the above objects. 2. To invest, promote, establish, administer, maintain Special Purpose Vehicles in the form of corporate entities, Limited Liability Partnerships or any other form of known business structures with the object of carrying on business of the Company.

(b) *Matters which are necessary for furtherance of the objects specified in clause 3(a) are

1. To acquire and undertake the whole or any part of the business, property and liabilities of any person carrying on any business which the company is authorized to carry on or possession of property suitable for the purposes of the objects of the company; 2. To apply for, purchase or otherwise, acquire any patent, patent right, copyright, trade

marks, formulae, licence, lease, concessions, conferring any exclusive or limited right to use, or any secret or other information as to any invention which may seem capable of being used for any of the purposes of the company; or the acquisition of which may directly or indirectly to benefit of the company; and to use, exercise, develop or grant licences in respect of or otherwise turn to account the property, rights, or information so acquired;3.To amalgamate or enter into any arrangement for sharing of profits (except entering into partnership), union of interest, co-operation, reciprocal concession. lease, licence or otherwise with any person carrying on or transaction which the company is authorized to carry on or engage in;4.To enter into any arrangement with any Government or authority whether municipal, local or otherwise or any person, that may seem conducive to the company's objects or any of them; and to obtain from any such Government or authority any rights, privileges and concessions which the company may think it desirable to obtain; and to carry out, exercise and comply with any such arrangement, rights, privileges and concessions;5.To establish or support or aid in the establishment and support of association, institutions, funds, trusts, and conveniences for the benefit of past or present employees or directors of the company or the dependents of such persons; and to grant pensions and allowances, to make payments towards insurance; to subscribe or guarantee money for charitable or benevolent objects or useful objects for general public;6.To undertake and transact all kinds of agency and all kinds of business, save as those barred by any law for the time being in force, relating to the collection and distribution of knowledge, and of information of every sort or kind which an individual may legally undertake or transact.7.To adopt such means of making known the company and its object and business as may seem expedient, and in particular by advertising in the press, circulars, by purchase and exhibition of works or art or interest, models and machines, by publication of books and catalogues, and by granting prizes, rewards and donations.8.To acquire, provide and maintain factories, hangers, garages, airports, aerodromes, landing grounds, building yards, and accommodations of all descriptions for any kind of aircraft or in relation to any aerial conveyance.9.To enter in to arrangements for rendering and obtaining technical services and / or technical collaboration with individuals, firms or bodies corporate whether in India or outside India, to train or pay for training in India and /or abroad of any of the company?s employees or any other persons in the in the interest and for furtherance of company?s business.10.To promote any other company or companies for the purpose of acquiring or takeover all or any of the property, rights, and liabilities of the company or for any other purpose which may

directly or indirectly benefit the company;11.To purchase or import, take on lease or in exchange, hire or otherwise acquire any movable or immovable property and any rights or privileges which the company may think necessary or convenient for the purposes of its business and in particular any land, buildings, easements, machinery, plant and stock-in-trade;12.To invest and deal with money of the company, not immediately required in such manner as may, from time to time, be thought fit subject to provisions of the Act;13.To lend and advance money or give credit to any person or company; to give guarantee or indemnify for the payment of money or the performance of contracts or obligations by any person; to secure or undertake in any way the repayment of moneys lent or advanced to, or the liabilities incurred by any person subject to the provisions of the Act;14.To borrow or secure money in such manner as the company may think fit or to make repayment of any debt, liability, perform any contract entered into or the issue of debentures, perpetual or otherwise, charged upon all or any of the company's property (both present and future), including its uncalled capital; and to purchase, redeem, or pay off any such securities;15.To remunerate any person for services rendered, or to be rendered, in placing or assisting to place or guaranteeing the placing of any of the shares in the company's capital or any debentures or other securities issued by the company.16.To draw, make, accept, endorse, discount, execute, and issue promissory notes, bills of exchange, bills of lading, and other negotiable or transferable instruments;17.To sell or dispose of, to improve, manage, develop or exchange the undertaking, property or rights of the company or any part thereof for such consideration as the company may think fit;18.To adopt such means of making known and advertising the business and products of the company as may be expedient;19.To apply for, promote, and obtain any order, regulation, or other authorization or enactment which may directly or indirectly benefit the company;20.To procure recognition of the company in any country or place outside India;21.To issue or allot fully or partly paid shares in the capital of the company in payment or part payment of any movable or immovable property purchased or otherwise acquired by the company or any services rendered to the company;22.To take or hold mortgages, liens, and charges or secure payment of the purchase price, or any unpaid balance of the purchase price, of and part of the company's property of any kind sold by the company, or any money due to the company from buyer;23.To pay out of the funds of the company all or any expenses which the company may lawfully pay for the services rendered for formation and registration of the company and for promotion of any other company by it subject to the provisions of the Act,24.To insure any of the

properties, undertakings, contracts, risk or obligations of the company in any manner whatsoever.25.To make donations either in cash or in kind for such objects or causes, as may be, directly or indirectly, conducive to any of the Company's objects or otherwise expedient;26.To aid and support, any person, association, body or movement, whose object is solution, settlement or surmounting of industrial or labor problems or the promotion of industry, trade or business of the Company or for the promotion of science and technology, cultural activities, sports, environment, rural development and other social and welfare activities,27.To establish or support associations, institutions, schools, hospitals, guest houses, clubs, funds and trusts which maybe considered beneficial to any employees or ex- employees and to officers and ex-officers of the Company or the dependents of any such person;28.To enter into negotiation or collaboration, technical, financial or otherwise with any person or Government for obtaining any grant, licence or on other terms, formulae and other rights and benefits, and to obtain technical information, know-how and expert advice in the course of its business which the Company is authorised to carry out;29.To arrange for the marketing in India and abroad as are necessary for carrying on the business of the Company and, for that purpose, either to establish its own shops, agencies, or marketing organizations in any place, in or outside India and to allot, specify, alter, or modify their areas of operation or the terms and conditions of their appointment and to pay remuneration to such agents by way of such commission or in such other manner as the Company may deem fit;30.To create any depreciation fund, reserve, reserve fund, sinking fund, insurance fund or any special or other fund whether for repayment or redeemable preference shares, redemption of debentures or debenture-stock, for dividends, for equalizing dividends, for repairing, improving, extending and maintaining any part of the property of the Company;31.To open and operate any type of bank accounts with any Bank and obtain credit facilities with or without securities for its business;32.To make, draw, accept, endorse, execute, discount, negotiate and issue cheques, promissory notes, bundles, bills of exchange, bills of lading, railway receipts, debentures and other negotiable or transferable instruments subject to the Banking Regulations Act, 1949 and The Negotiable Instruments Act, 1881,33.To train or pay for training in India or abroad of any of Company's employees or officers or any candidate in the interest of, or furtherance of the Company's objects;34.Subject to the provisions of the Companies Act, 1956, to contribute or otherwise assist or guarantee money to any charitable, benevolent, religious, scientific or national institutions or objects or any public, general or useful objects.35.To establish research and development centers for the business of the

Company.36.To invest in, acquire, hold, sell and deal in shares, stocks, bonds, securities, debentures, units, precious metals and stones, commodities and such other items.37.To acquire and take over as going concern any business with all its assets and liabilities of the proprietors of the business.38.To do all such other things as may be necessary incidental, conducive or convenient to the attainment of the above objects, or any of them.39.To purchase, take on lease, exchange, hire or otherwise acquire firms, partnerships, limited liability partnerships or other legally recognized entities or companies40.To do all or any of the above things as principles, agents, contractors, trustees, or otherwise and either alone or in conjunction with others and either by or through agents.

4 The liability of the member(s) is limited, and this liability is limited to the amount unpaid if any, on the shares held by them.

5 Every member of the company undertakes to contribute:

(i) to the assets of the company in the event of its being wound up while he is a member, or within one year after he ceases to be a member, for payment of the debts and liabilities of the company or of such debts and liabilities as may have been contracted before he ceases to be a member; and

(ii) to the costs, charges and expenses of winding up (and for the adjustment of the rights of the contributories among themselves), such amount as may be required, not exceeding * rupees.

(iii) The share capital of the company is rupees, divided into

30000000	Equity Share	Shares of	10	Rupees each	,
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Attachments

First Subscriber (s) sheet

Afcom First Subscribers sheet.pdf

Declaration

Pursuant to resolution no. dated, I, on the behalf of Board of Directors, declare that following amendments have been adopted in Memorandum of Association:

Authorised Share Capital increased from Rs. 25,00,00,000 to Rs. 30,00,00,000 vide ordinary resolution passed by the members in the Annual general meeting held on 25th September 2025.

To be digitally signed by

Name

Designation

DIN

DSC